



IMPACT REPORT

2025

YOUR GUIDE TO POPULAR ANNUAL FINANCIAL INFORMATION
Fiscal Year Ended September 30, 2025

Sarasota County, Florida

IMPACT REPORT

SARASOTA COUNTY, FLORIDA • FISCAL YEAR ENDED SEPTEMBER 30, 2025

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ABOUT THIS REPORT

This IMPACT Report is produced by the Sarasota County Clerk of the Circuit Court and County Comptroller's Office as a tool to help you understand how public funds are managed and spent. Most of the information in this report is derived from the Annual Comprehensive Financial Report for the fiscal year that ended on September 30, 2025.

The IMPACT Report, because of its summary nature, does not conform to generally accepted accounting principles and does not conform to governmental reporting standards. This report also includes condensed and simplified information from the County budget and other financial reports. The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to Sarasota County, Florida for its Popular Annual Financial Report for the fiscal year ended September 30, 2024. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

In order to receive an Award for Outstanding Achievement in Popular Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentation, understandability, and reader appeal.

An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to the GFOA.



Government Finance Officers Association

Award for
Outstanding
Achievement in
Popular Annual
Financial Reporting

Presented to

**Sarasota County
Florida**

For its Annual Financial Report
For the Fiscal Year Ended

September 30, 2024

Christopher P. Monnell
Executive Director/CEO

A MESSAGE FROM KAREN E. RUSHING

CLERK OF THE CIRCUIT COURT AND COUNTY COMPTROLLER

TO THE CITIZENS OF SARASOTA COUNTY

I am pleased to present the Sarasota County IMPACT Report for the fiscal year ended September 30, 2025. This report, which is also called a Popular Annual Financial Report, provides the citizens of Sarasota County an easy-to-read overview of the County's revenues, expenses and other key economic indicators for the fiscal year that ended on September 30, 2025. My primary focus as County Comptroller is to provide outstanding service to you. I trust you will find this report has been presented in a straightforward manner in describing how your tax money is managed, spent and invested.

The County was impacted by several hurricanes towards the end of fiscal year 2024 and early in fiscal year 2025 that required significant efforts to ensure the safety of our community and the protection of County assets. Preparing for and responding to these storms required extensive coordination among local, state, and federal governmental entities. Emergency purchases and other operational procedures were modified during the storm preparation and response period, and our office remained actively engaged in supporting these critical government efforts. I am proud to say that during this challenging time, the dedication and professionalism demonstrated by the staff in our office were exemplary.

I was also encouraged by the strong sense of unity throughout the community, neighbors helping neighbors and governments, businesses, and nonprofit organizations working together to support recovery efforts. As we move forward, the focus shifts from response to restoration and strengthening our community's resilience to future storms.

The County's finances remain stable, allowing continued focus on initiatives that strengthen infrastructure, enhance preparedness, and harden the community against future storms, as evidenced by the following comparison to Fiscal Year 2025:

- Assets and deferred outflows of the County exceeded its liabilities and deferred inflows at the close of the fiscal year by \$3.4 billion.
- Population increased by 1.8 percent, from 479,027 to 487,640.
- Taxable assessed property values increased by 5.9 percent, from \$103.8 billion to \$109.9 billion.
- Total General Fund expenditures were \$390.2 million, which was 6.7 percent less than the amended budget of \$418.2 million.

As Comptroller, I am proud to report that in addition to the GFOA Outstanding Achievement award for financial reporting, Sarasota County was issued the Certificate of Achievement for Excellence in Financial Reporting for our 2024 Annual Comprehensive Financial Report from the Government Finance Officers Association (GFOA). In addition, Sarasota County was issued the Distinguished Budget Presentation Award for fiscal year 2025. We have a dedicated team of talented financial professionals that contributed to such success.

Should you desire more information not found in the IMPACT report, you may wish to review the Annual Comprehensive Financial Report, which contains more detailed audited financial information. In addition, the Consolidated Major Revenue and Debt Report provide a summary of the County's major revenue sources, indebtedness, and arbitrage.

These reports can be viewed and downloaded at SarasotaClerk.com. If you have any comments or suggestions on how we may improve this report, please contact the Finance Department at (941) 861-5165.

Thank you for the opportunity to continue to represent Sarasota County as Clerk of the Circuit Court and County Comptroller. It is a great privilege and honor to serve our community.

Sincerely,



Karen E. Rushing
Clerk of the Circuit Court and County Comptroller





GOALS OF SARASOTA COUNTY

Exceptional County Services Aligned with Resources



SERVICES

High-Performing County Team



TEAM

World-Class Quality of Life Amenities



WORLD-CLASS

Safe Place to Live, Work and Play



PLACE

Robust, Growing Business Opportunities



BUSINESS

AT A GLANCE

SARASOTA COUNTY ACCOMPLISHMENTS

Capital Projects completed in Fiscal Year 2025

- **Bahia Vista Parallel Force Main:** This project consisted of a 2-mile, 24-inch transmission force beginning at the South Gate Master Pump Station, following Hyde Park Street to Brookhaven Drive, onto Sea View Street crossing Beneva Road, and then north to Bahia Vista Street, continuing east to McIntosh Road and Bahia Vista Street intersection. The force main was constructed into the County's right-of-way and under the south road lane of Bahia Vista Street. Roadway resurfacing was integrated with the project to ensure the safety of the traveling public and coordinated roadways.
- **Resurfacing Siesta Key:** This project included milling and paving, pavement stripping, Americans with Disabilities Act (ADA) ramp modifications, curb repairs, roadway base repairs, and school zone sign improvements.
- **Emergency Services Administration Building:** This project involved demolishing the former History Center and constructing a new 28,418-square-foot, two-story facility, where the 12,000 square foot second floor is built as "shell" space for future needs and expansion. The building houses Emergency Services Administration, the Fire Marshal, and Radio Systems Maintenance, and includes offices, conference rooms, breakroom, fitness areas, and support spaces for key personnel.
- **Terrace Building Envelope & Waterproofing:** This project included the rehabilitation of the exterior envelope of the Sarasota County Terrace Building. Key scope activities included window replacement throughout the 10-story tower and 2-story East Addition (216 openings total), exterior stucco repairs, exterior cast stone repairs, exterior tile replacement, railing refurbishment, and exterior brick painting throughout the tower.
- Several projects included milling and paving existing roadways, pavement striping, American with Disabilities Act (ADA) ramp modifications, curb repairs, and roadway base repairs.

2024-2025 Quality of Life Ratings and Surveys*

- #11 Best Places to Live in the U.S.
- #2 Best Places to Live in Florida
- #10 Fastest Growing Places in the U.S.
- #15 Safest Places to Live in the U.S.
- #18 Best Places to Retire in the U.S.
- #9 Best Places for Young Professionals in Florida

*According to U.S. News & World Report Rankings

Fitch and S&P Global Bond Ratings

- Fitch Ratings and S&P Global Ratings assigned 'AA+' rating for Sarasota County's 2025A Capital Improvement Revenue Bond Series.
- Fitch Ratings assigned 'AA+' and S&P Global Ratings assigned 'AA' for Sarasota County's 2025 Infrastructure Sales Tax bond.
- Fitch Ratings and S&P Global Ratings assigned 'AA+' for Sarasota County's 2025 Utility System Revenue Bond.
- These bond ratings reflect the County's superior financial management, solid operating profile and are an indication of the economic health and growing, strong and diverse local economy.
- High bond ratings allow the County to acquire debt at a lower rate.

ABOUT THIS OFFICE

The origin of the Clerk of the Circuit Court as a public trustee dates back to the Florida Constitution of 1838, which established a county-level system of “checks and balances” that has served the public — and evolved according to public need — for more than 175 years.

Today, the Sarasota Clerk and County Comptroller is an independently elected official governed by statutory authority with extensive responsibilities in financial management, auditing matters, and information management and recording services for both the judicial system and county government.

Specifically, your Clerk and Comptroller fulfills the following constitutional obligations:

1 Clerk of the Circuit and County Court

- derives authority from the Florida State Constitution and Florida Law
- aids and promotes the judicial process

2 County Recorder

- creates a permanent record of all mortgages, liens, deeds and other documents affecting real property
- collects the documentary stamp and intangible taxes on behalf of the State of Florida
- performs weddings and issues marriage licenses
- serves as an acceptance agent for the issuance of passports

3 County Comptroller and Treasurer

- accounts for the County’s financial resources
- prepares and publishes the Sarasota County Annual Comprehensive Financial Report, Consolidated Major Revenue and Debt Report and the IMPACT Report
- invests County funds

4 County Internal Auditor and Office of Inspector General

- establishes compliance testing with internal controls, prioritized using a risk assessment tool
- investigates, as a priority over audits, reported complaints of fraud, waste and abuse

5 Ex-Officio Clerk to the Board of County Commissioners

- serves as the custodian of the Board’s records
- takes official minutes of commission and other board committee meetings
- maintains custody of the official seal and administers it according to the law

MISSION STATEMENT

Our Organizational Mission is to meet the needs and exceed the expectations of those we serve in fulfilling our constitutional obligations.

Our Core Values shape the expectations we have for how everyone in the organization delivers the services provided by this Office.

I

Integrity: Being forthright with strong ethical values

M

Making A Difference: Actively create a positive experience for our customers

P

Proficiency: Continually develop skills and expertise in providing services to the public

A

Accountability: Being responsible and answerable for our actions

C

Commitment: Pledged to diligently serve our community

T

Trustworthiness: Our actions earn the trust of our public and inspire confidence in all we do

The goals that guide the team at the Office of the Clerk and Comptroller are:

1

To enhance our value to stakeholders

2

To demonstrate exemplary delivery of service to our customers

3

To create a unified, engaged, and productive workforce

4

To maximize our financial performance



COUNTY COMMISSIONERS



DISTRICT 1

Teresa Mast



DISTRICT 2

Mark Smith



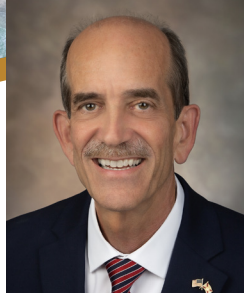
DISTRICT 3

Tom Knight



DISTRICT 4

Dr. Joe Neunder



DISTRICT 5

Ron Cutsinger

COUNTY GOVERNMENT

According to Article VIII, Section 1 of the Florida Constitution, Florida shall be divided into political subdivisions called counties. County officers shall be elected, by the electors of each county, for terms of four years. County officers include a sheriff, a tax collector, a property appraiser, a supervisor of elections and a clerk of the circuit court. Counties may adopt a county charter; however, the county charter may not abolish the office of a sheriff, a tax collector, a property appraiser, a supervisor of elections, or a clerk of the circuit court; transfer the duties of those officers to another officer or office; change the length of the four-year term of office; or establish any manner of selection other than by election by electors of the county.

In 1971, the citizens of Sarasota County adopted a Home Rule Charter in accordance with the Constitution and Statutes of the State of Florida. The Home Rule Charter sets forth a “commission” form of government under which a five-

member Board of County Commissioners is elected to serve as the executive and legislative body for the County.

In addition to the County Commissioners, the citizens of the County elect a Sheriff, a Clerk of the Circuit Court and County Comptroller, a Supervisor of Elections, a Tax Collector, and a Property Appraiser. The elected officials are responsible for all functions, duties and requirements prescribed by the Constitution and the general laws of the State of Florida. Additional functions may be performed as prescribed by ordinance by the Board of County Commissioners.

The Board of County Commissioners appoint a County Administrator whose duties include the administration of directives and policies of the Commissioners, and provision of services under the purview of the Commissioners. The Board of County Commissioners also appoint a County Attorney, who serves as legal advisor to the Board.

HOW TO CONTACT YOUR LOCAL GOVERNMENT

LOCAL ELECTED OFFICIALS



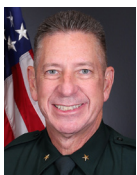
Clerk of the Circuit Court and County Comptroller

Karen E. Rushing

Historic Courthouse - Main Branch
Robert L. Anderson
Administration Center
www.SarasotaClerk.com
(941) 861-7400

Services are also offered
at other locations:

Sarasota County Administration Center
Judge Lynn N. Silvertooth Judicial Center



Sheriff

Kurt A. Hoffman

6010 Cattle Ridge Boulevard
Sarasota, Florida 34232
www.sarasotasheriff.org
(941) 861-5800

Services are offered at another location:
4531 State Road 776 - Venice



Supervisor of Elections

Ron Turner

Sarasota County Terrace Building
www.sarasotavotes.gov
(941) 861-8600

Services are offered at other locations:

Robert L. Anderson
Administration Center
Biscayne Plaza - North Port

Board of County Commissioners

Teresa Mast – District 1
Mark Smith – District 2
Tom Knight – District 3
Dr. Joe Neunder – District 4
Ron Cutsinger – District 5

Sarasota County
Administration Center
www.scgov.net
(941) 861-5344



Property Appraiser

Bill Furst

Sarasota County Appraiser's Office
www.sc-pa.com
(941) 861-8200

Services are offered at another location:

Robert L. Anderson
Administration Center



Tax Collector

Mike Moran

Sarasota County Terrace Building
www.sarasotataxcollector.com
(941) 861-8300

Services are offered at other locations:

6100 Sawyer Loop Road - Sarasota
Robert L. Anderson
Administration Center
North Port City Hall
4970 City Hall Boulevard

NON-ELECTED OFFICIALS



County Administrator

Jonathan R. Lewis

Sarasota County Administration Center
www.scgov.net
(941) 861-5000



County Attorney

Joshua B. Moye

Sarasota County Administration Center
www.scgov.net
(941) 861-7272

COUNTY GOVERNMENT CENTERS

Sarasota County Administration Center
1 Apex Rd
Sarasota, FL 34240

Judge Lynn N. Silvertooth Judicial Center
2002 Ringling Boulevard
Sarasota, FL 34237

Historic Courthouse
2000 Main Street
Sarasota, FL 34237

Robert L. Anderson Administration Center
Venice Full Service Office
4000 South Tamiami Trail
Venice, FL 34293

Sarasota County Terrace Building
101 South Washington Boulevard
Sarasota, FL 34236

Sarasota County Operations Center
1001 Sarasota Center Boulevard
Sarasota, FL 34240

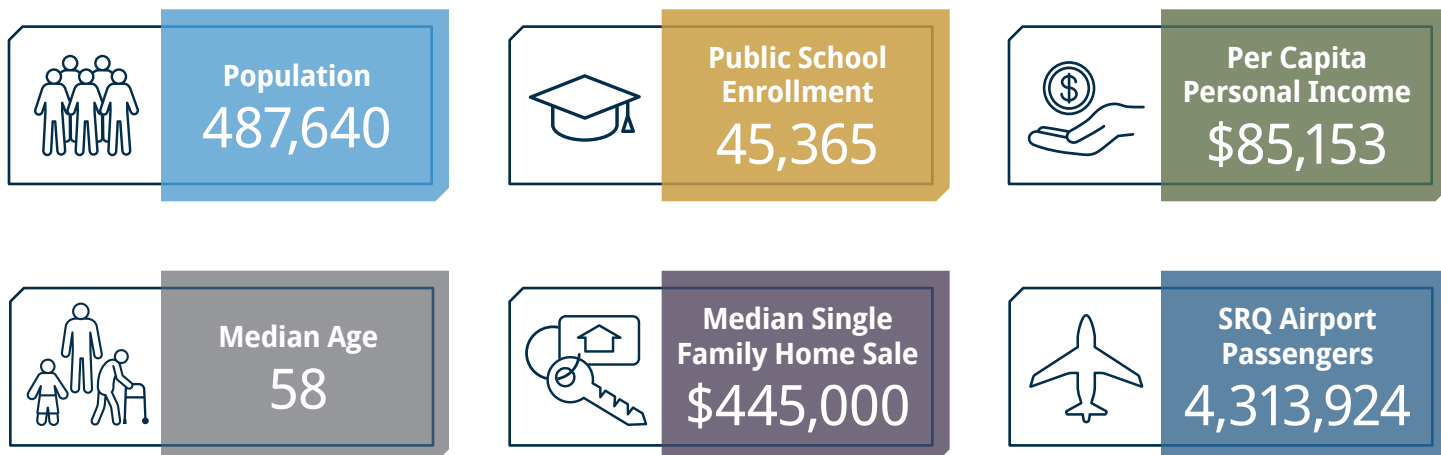
Sarasota County Appraiser's Office
2001 Adams Lane
Sarasota, FL 34237

**Sarasota County
Emergency Operations Center**
6050 Porter Way
Sarasota, FL 34232

DEMOGRAPHICS

Sarasota County continues to show signs of economic strengthening. Taxable property values increased 5.9 percent in fiscal year 2025, and property values for 2026 are projected to continue to increase. Population increased at a rate of 1.8 percent from last year.

Approximately 2.7 million tourists visited Sarasota County in fiscal year 2025 and it is the winter home for over eighty-five thousand out-of-town residents. Local beach communities have earned an international reputation as a family vacation destination. The art community thrives with world-class facilities including Van Wezel Performing Arts Center, the John and Mable Ringling Museum of Art, and the Asolo Repertory Theatre. Sports tourism is strong with major League Baseball spring training stadiums and a world-class rowing park.



TOP 5 PRINCIPAL PROPERTY TAXPAYERS

Taxpayer	Taxable Assessed Valuation
Florida Power & Light Company	\$1,246.1 M
MHC-Mobile Home Communities	\$289.5 M
SR LBK LLC	\$224.8 M
TB Mall at UTC, LLC	\$200.8 M
Sarasota Associates A-1, LLC	\$166.8 M

TOP 5 PRINCIPAL EMPLOYERS

Employer	Employees
Sarasota Memorial Hospital	10,753
School Board of Sarasota County	6,642
Publix Super Markets, Inc.	4,576
Sarasota County Government	2,879
Walmart	1,456



Sarasota County's housing market slowed during 2025 with a 11.9 percent decrease in median sales price for single family homes sales compared to a year ago. Median sale price is a preferred statistic for Economists when comparing values of homes reported sold in a market area.

Median Sales Price Comparison for Single Family Homes

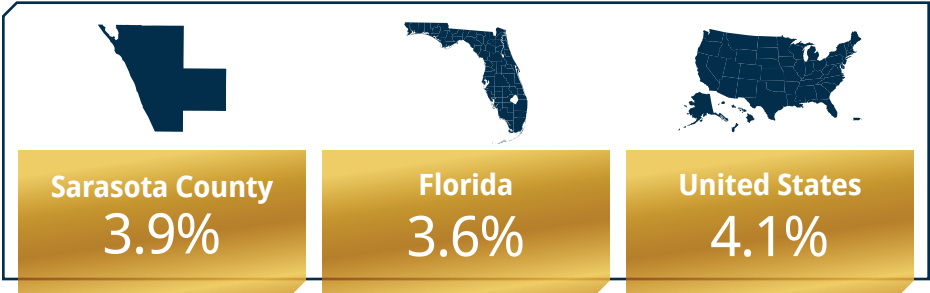
	2023	2024	2025
Sarasota	515,000	505,000	445,000
Florida	410,000	420,000	413,990
United States	412,000	412,500	429,600

Source: Florida Realtors®, National Association of Realtors®

Mortgages, Deeds, and Foreclosures filed in 2025

Mortgages	15,356
Deeds	31,272
Foreclosures	492

Unemployment Rate Comparison

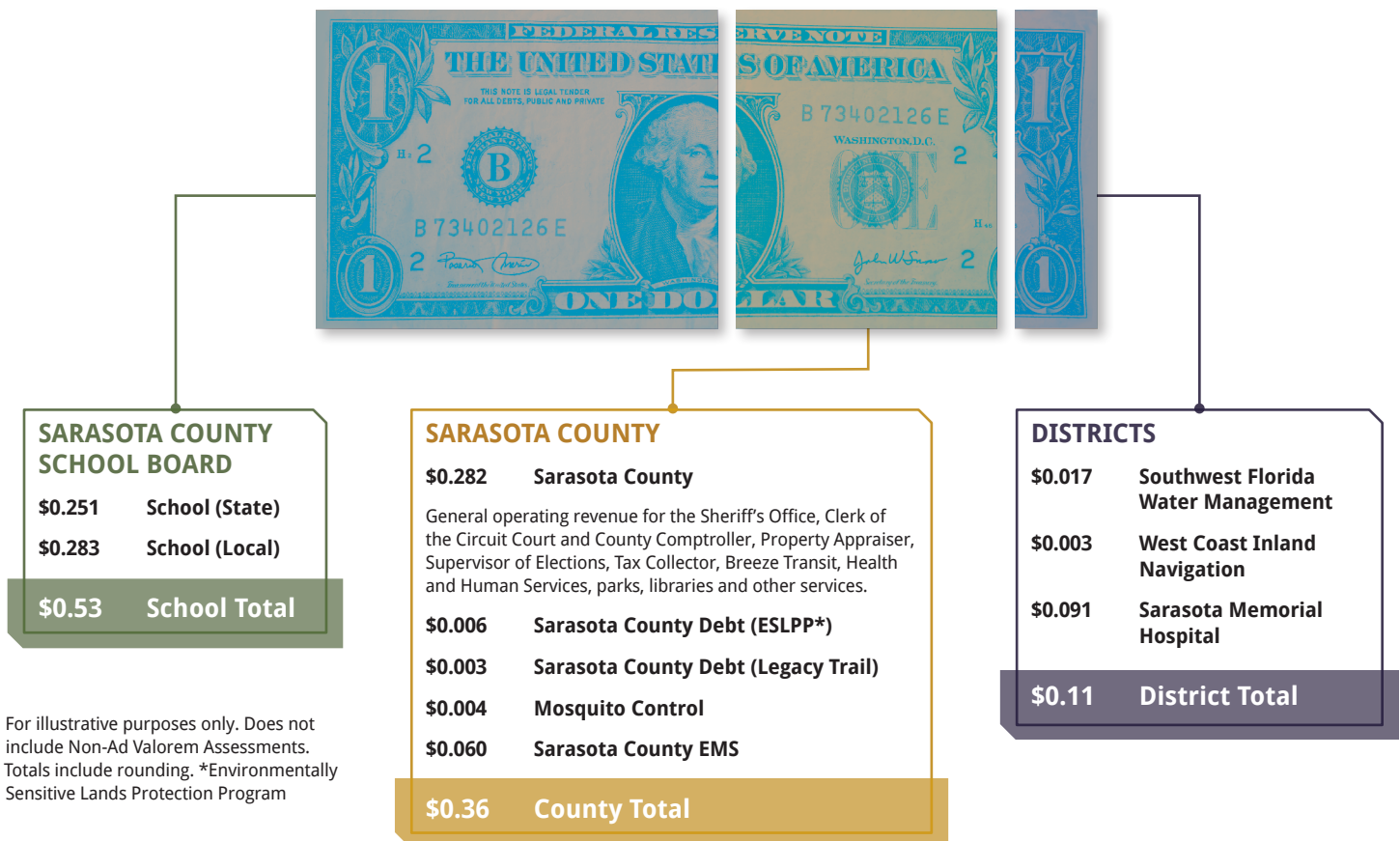


PROPERTY TAXES

The Board of County Commissioners and other taxing entities set a property tax rate called a “millage rate” which is used to calculate your overall property taxes. A “mill” is equal to \$1 of tax for every \$1,000 of assessed property value. Sarasota County has been able to maintain or improve the level of services provided while sustaining the third lowest millage rate in the State of Florida.

HOW PROPERTY TAXES WERE ALLOCATED ON MILLAGE RATES

FY25 Sarasota County (Unincorporated)

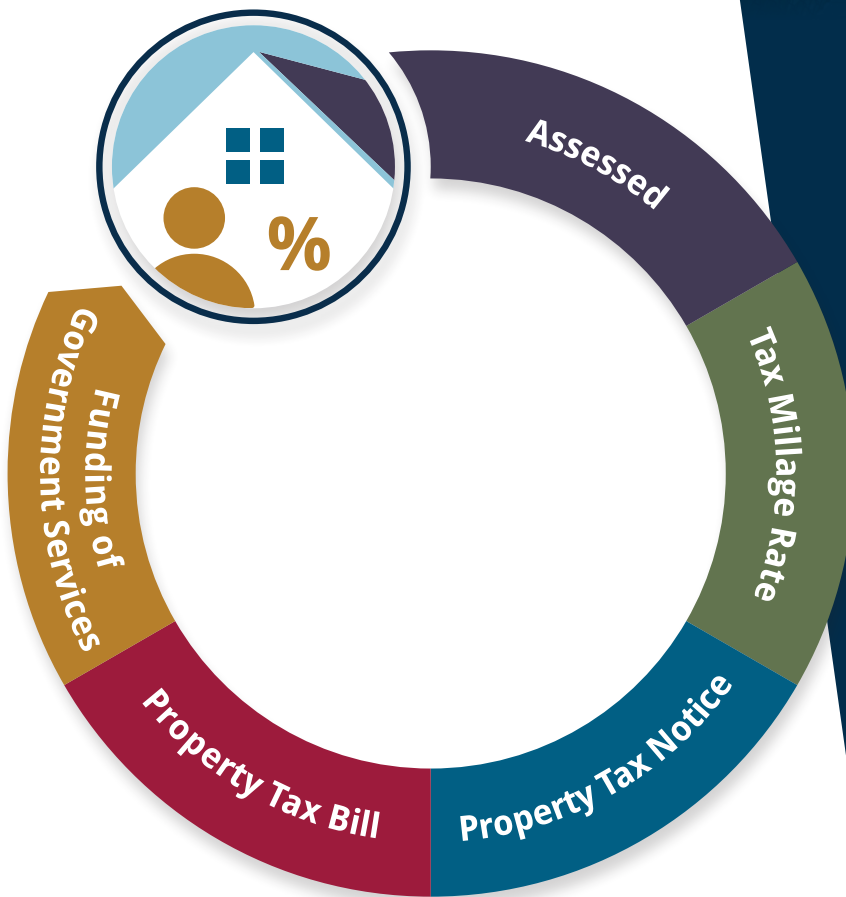


HOW TAXES ARE CALCULATED

[Assessed Value of Property minus Exemption(s)] ÷ 1,000 x Total Millage Rate = Total Property Tax

	Sarasota County School Board	Sarasota County	Districts
Assessed Value of Property	\$ 250,000	\$ 250,000	\$ 250,000
Less: Exemption(s)	25,000	50,000	50,000
Taxable Value	225,000	200,000	200,000
Taxable value divided by 1,000	225	200	200
Millage Rate	6.0950	4.1142	1.2645
Taxes Levied	1,371.38	822.84	252.90
Total Millage Rate		11.4737	
Total Property Tax		\$ 2,447.12	

PROPERTY TAX CYCLE



The property tax cycle demonstrates Sarasota County's separation of powers concerning property tax dollars. The property tax bill property owners pay each year for Ad Valorem assessments funds the School Board, Sarasota County and Special Districts.

JANUARY

Property Appraiser determines market value and exemption eligibility, which is used to calculate your property's taxable value.

JULY

Based on how much money is needed to cover expenses, the Board and other taxing entities set millage rates, which are used to calculate property taxes.

AUGUST – SEPTEMBER

Property Appraiser mails a notice of proposed taxes, or Truth in Millage "TRIM" notice. Taxpayers may challenge the assessment by petitioning the Value Adjustment Board "VAB."

NOVEMBER

Tax Collector mails tax bill to property owners and begins collecting payments.

NOVEMBER – MARCH

Tax Collector distributes property tax collections to local governments and taxing authorities. The Clerk and Comptroller receives those funds and invests them until they are needed to pay bills.

BUDGET

Sarasota County's total adopted budget for fiscal year 2025, which is the financial plan for funding all operations, totaled \$2.1 billion. This includes elected and appointed officials, all County personnel services, operating, and capital funding required to maintain the adopted level of service.

The fiscal year 2025 total adopted budget increased by 3.7 percent over the previous year.

FUND TYPES

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activity or objective. Sarasota County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. By law, each fund type must be balanced and may not show a deficit.

General Fund – Accounts for the County's primary operating fund that pays for government operations.

Special Revenue Funds – Account for specific revenues that are legally restricted to expenditures for particular purposes.

Debt Service Funds – Account for the accumulation of resources for, and the payment of, general long term debt principal and interest.

Capital Projects Funds – Account for the acquisition and construction of major capital facilities other than those financed by proprietary and trust funds.

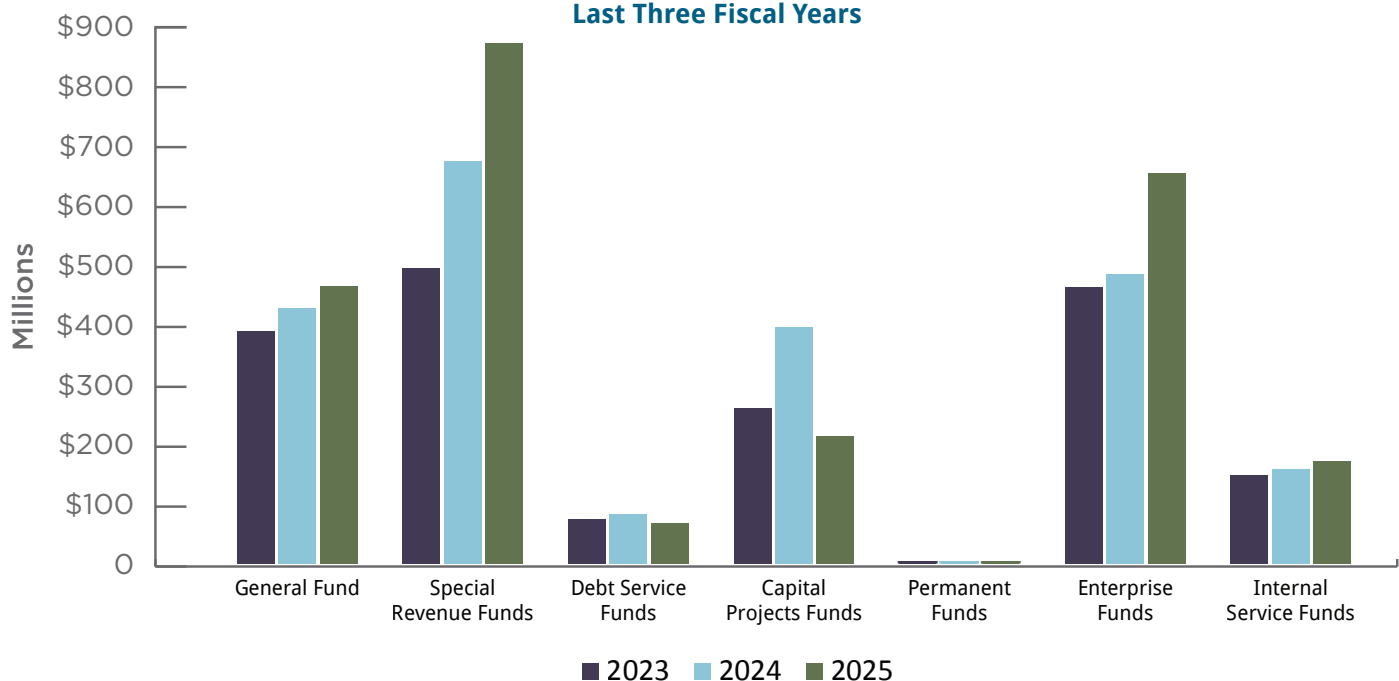
Permanent Funds – Account for resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the County's programs.

Enterprise Funds – Account for any activity for which a fee is charged to external users for goods or services.

Internal Service Funds – Account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to other governmental units, on a cost reimbursement basis.

BUDGET BY FUND TYPE

Last Three Fiscal Years





SELECT OPERATING BUDGETS

	FY24 Adopted	FY25 Adopted	Percent Change	Cost Per Person ⁽²⁾
Board of County Commission	\$ 956,860	\$ 1,027,867	7.42%	\$ 2.15
Office of Financial Management	218,782,058	234,978,115	7.40%	490.53
Planning and Development Services	42,705,191	40,655,379	-4.80%	84.87
Emergency Services	131,132,227	145,171,995	10.71%	303.06
Public Utilities	183,995,054	187,934,976	2.14%	392.33
Solid Waste	70,930,362	80,243,132	13.13%	167.51
Health and Human Services	34,000,445	42,797,702	25.87%	89.34
Human Resources	64,642,528	75,268,870	16.44%	157.13
Enterprise Information Technology	31,907,389	31,708,614	-0.62%	66.19
Communications	3,769,548	4,144,703	9.95%	8.65
Office of County Administrator	2,641,062	2,811,708	6.46%	5.87
Governmental Relations (Economic Development)	2,315,368	2,005,272	-13.39%	4.19
Transit	40,641,043	43,249,415	6.42%	90.29
Office of County Attorney	4,885,474	4,892,711	0.15%	10.21
Libraries and Historical Resources	19,885,866	20,855,010	4.87%	43.54
Parks, Recreation and Natural Resources	41,531,084	46,393,783	11.71%	96.85
UF IFAS Extension	4,206,403	3,854,093	-8.38%	8.05
General Services	75,945,651	74,927,231	-1.34%	156.42
Property Management (Real Estate Services)	1,263,459	1,292,408	2.29%	2.70
Capital Projects	8,127,147	8,592,486	5.73%	17.94
Public Works	64,631,246	67,831,237	4.95%	141.60
Non-Departmental	104,315,736	86,090,797	-17.47%	179.72
Total	\$ 1,153,211,201	\$ 1,206,727,504	4.64%	\$ 2,519.14

Source: (1) Sarasota County Annual Budget FY2025.

(2) Calculation based on 2025 population numbers from the Florida Legislature, Office of Economic and Demographic Research.

Tax dollars and other sources of revenue must be spent in accordance with Sarasota County's budget. The County, in compliance with Florida Statute 129.01(2)(b), budget taxes and other revenue at 95% of anticipated revenues. The County recognizes the remaining 5% as an acceptable variance factor.

The operating budget process is a collaborative effort between the department and the budget analyst staff from the Office of

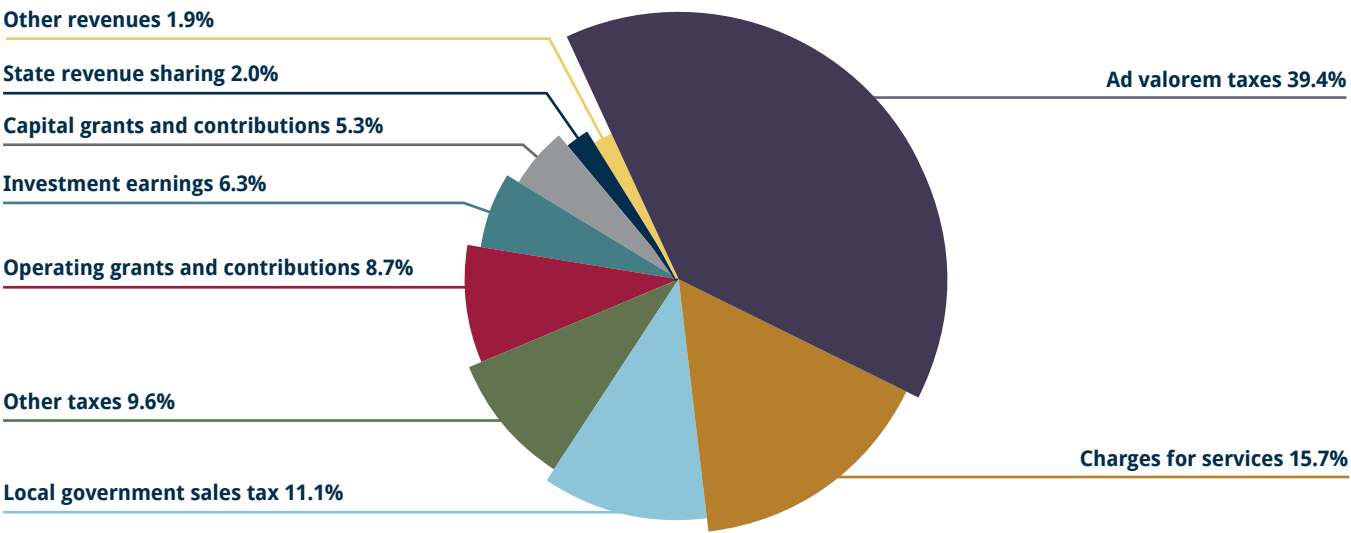
Financial Management. The operating analyst provides reports, financial analysis, historical and trending information to the department to assist in budget formulation. The budget gets preliminary approval from Administration by participating in a budget review process. There are several workshops throughout the year to present the budget to the Board. The Board adopts the budget during two public hearings.

COUNTY REVENUES

Sarasota County has multiple sources of revenue. This information is presented on the government-wide financial statements in separate columns referred to as Governmental and Business-Type activities which totaled \$1.356 billion.

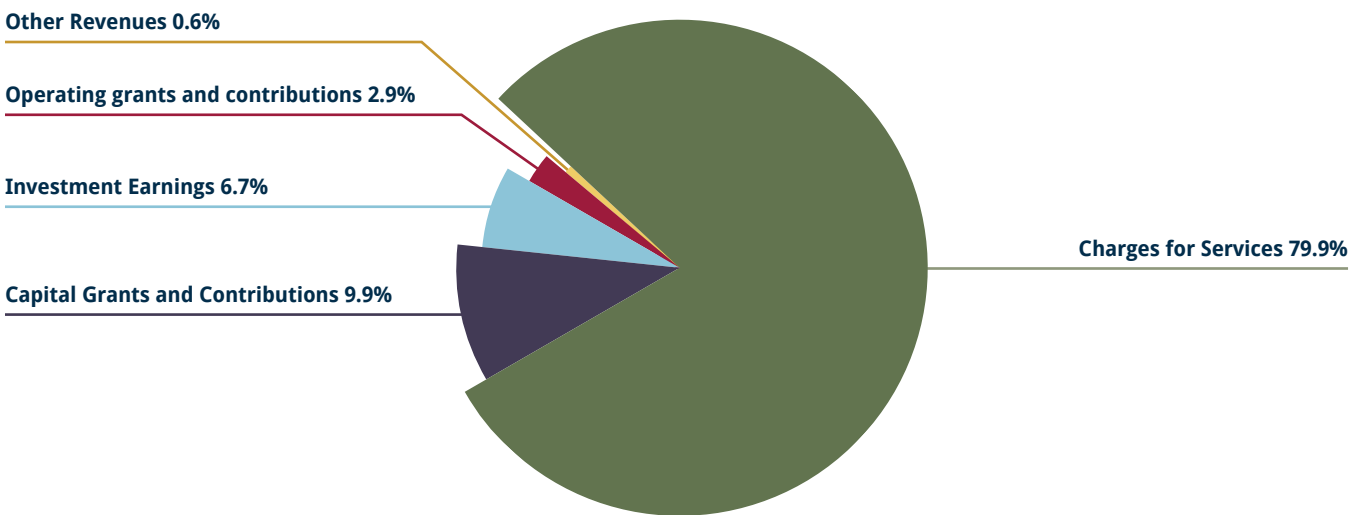
GOVERNMENTAL ACTIVITIES

Revenues for governmental activities totaled \$1.0 billion which primarily includes taxes and charges for services. The largest revenue is Ad Valorem taxes which in fiscal year 2025 totaled \$394.2 million.



BUSINESS-TYPE ACTIVITIES

Revenues for business-type activities totaled \$356.2 million for Sarasota County’s Enterprise funds which consists of Public Utilities, Stormwater Utility, Solid Waste System, and Breeze Transit. The largest revenue is charges for services which totaled \$284.7 million.



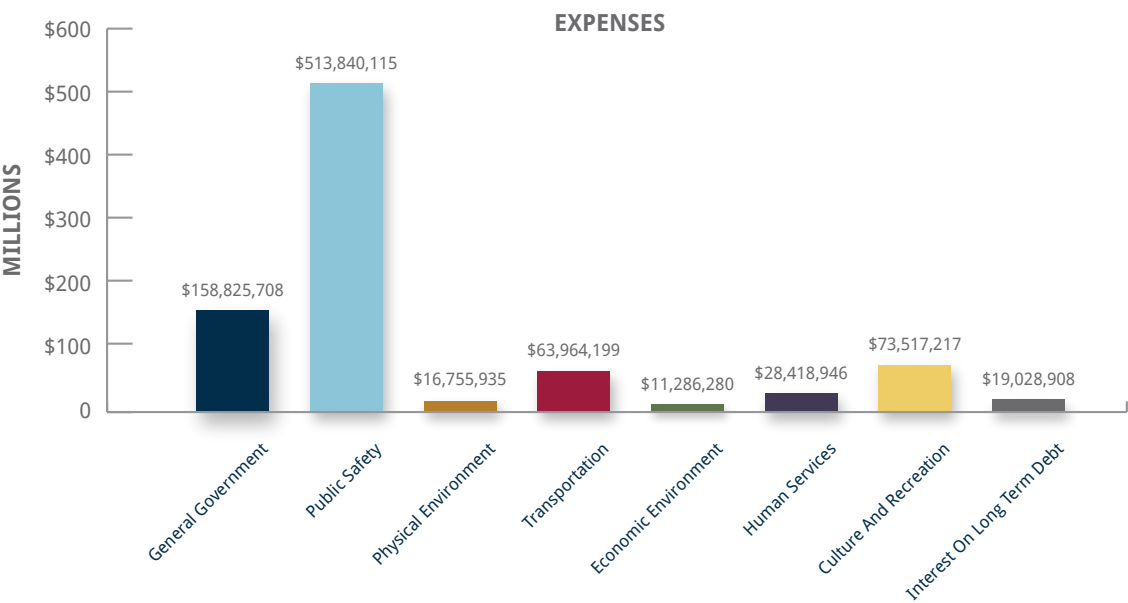


COUNTY EXPENSES

Sarasota County presents expenditures on the government-wide financial statement for government funds in functional categories. Each function includes related activities aimed at accomplishing a major service or regulatory responsibility.

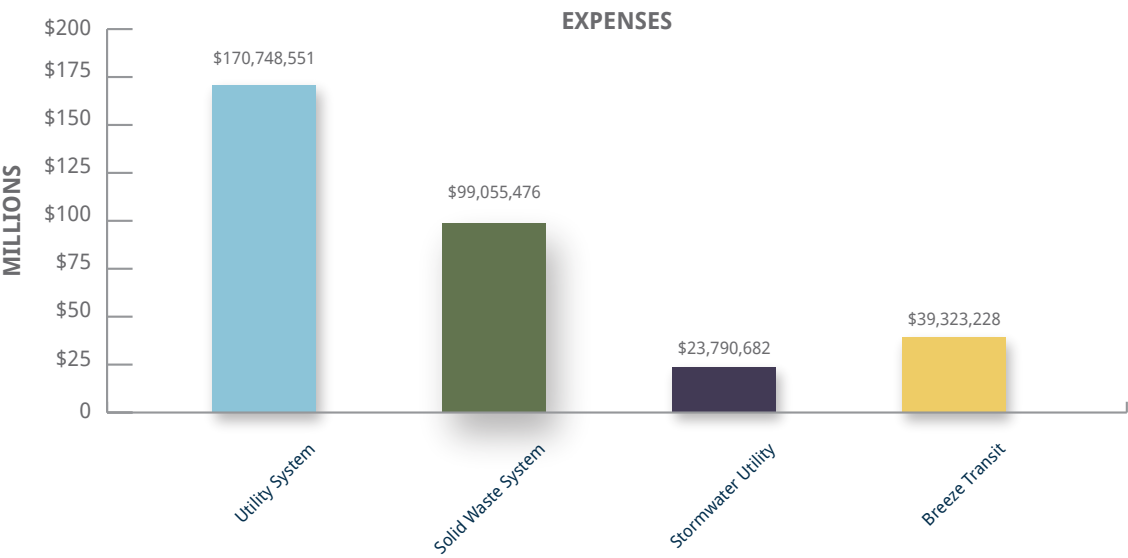
GOVERNMENTAL ACTIVITIES

The total governmental activities expense for fiscal year 2025 increased by \$192.7 million from fiscal year 2024 and totaled \$885.6 million. The largest functional category is Public Safety which includes the Sheriff and Fire Departments.



BUSINESS-TYPE ACTIVITIES

The business-type activities expense which consists of Public Utilities, Stormwater Utility, Solid Waste System, and Breeze Transit totaled \$332.9 million in fiscal year 2025.



FINANCIAL INFORMATION SUMMARY

NET POSITION AT A GLANCE

Net Position – The difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources.

Net Investment in Capital Assets – The difference between the amount paid for capital assets, such as buildings, and any debt used to acquire those assets, such as loans or mortgages.

Restricted – Funds that are not available for use by the County because they must be used for a specific purpose or project as required by law or regulation.

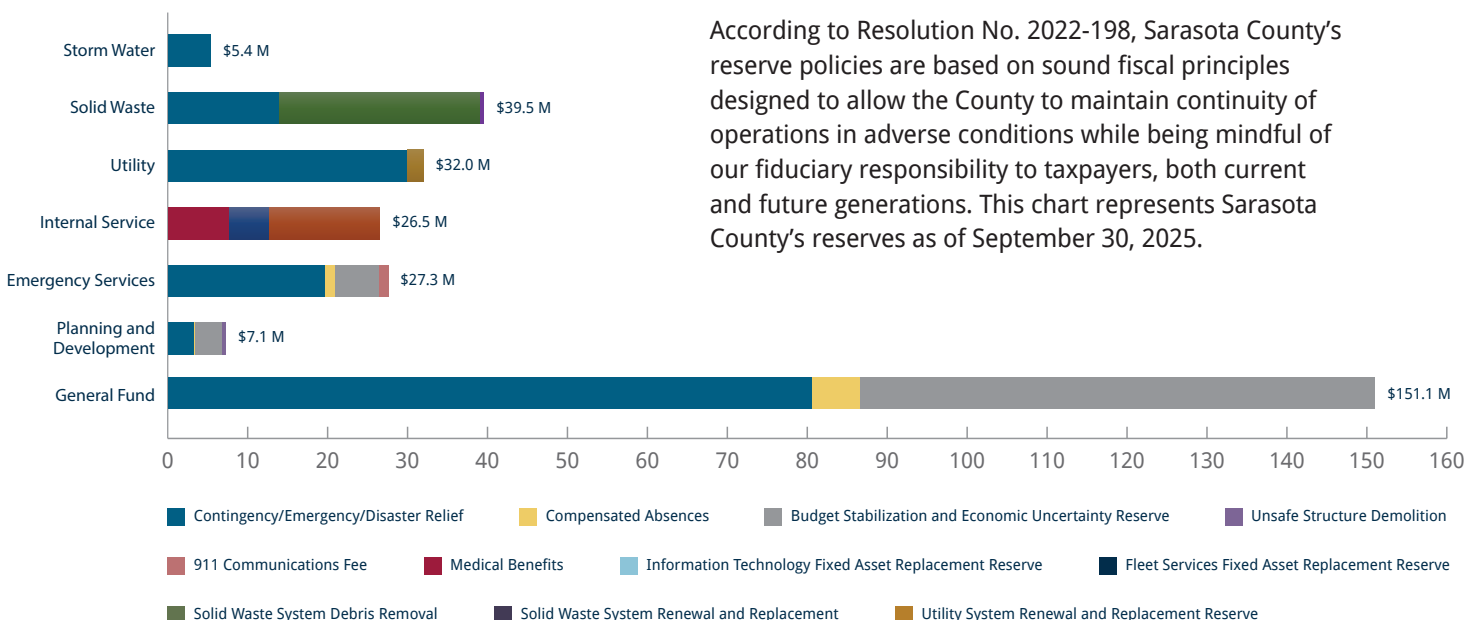
Unrestricted – The remaining balance available for use that is not invested in capital assets or restricted.

A portion of Sarasota County's net position (20.3 percent) represents resources that are subject to external restrictions on how they may be used. Unrestricted net position (\$208.5 million) may be used to meet the government's ongoing obligations to citizens and creditors.

CONDENSED STATEMENT OF NET POSITION as of September 30, 2025 (in thousands)

	Governmental Activities		Business-Type Activities		Total	
	2025	2024	2025	2024	2025	2024
Current And Other Assets	\$ 1,077,420	\$ 1,097,954	\$ 858,070	\$ 727,477	\$ 1,935,490	\$ 1,825,431
Capital Assets	1,951,892	1,799,717	1,395,075	1,270,323	3,346,967	3,070,040
Total Assets	3,029,312	2,897,671	2,253,145	1,997,800	5,282,457	4,895,471
Deferred Outflows Of Resources	117,475	130,138	13,669	13,889	131,144	144,027
Long-Term Liabilities	914,939	939,081	761,804	533,065	1,676,743	1,472,146
Other Liabilities	232,804	210,924	50,270	71,368	283,074	282,292
Total Liabilities	1,147,743	1,150,005	812,074	604,433	1,959,817	1,754,438
Deferred Inflows Of Resources	77,229	48,455	6,475	4,234	83,704	52,689
Net Investment In Capital Assets	1,539,495	1,442,669	938,658	879,850	2,478,153	2,322,519
Restricted	660,992	626,004	22,457	15,157	683,449	641,161
Unrestricted (Deficit)	(278,672)	(239,324)	487,150	508,015	208,478	268,691
Total Net Position	\$ 1,921,815	\$ 1,829,349	\$ 1,448,265	\$ 1,403,022	\$ 3,370,080	\$ 3,232,371

COUNTY RESERVES





DEBT

Local government bonded debt is usually divided into three different types: general obligation bonds, non-self-supporting revenue bonds, and self-supporting revenue bonds.

- **General obligation bonds** are issued by a governmental entity and pledge the full faith and credit of the County as a method of repayment of the outstanding bonds. The full faith and credit is a pledge of the general taxing powers for the payment of the debt obligation.
- **Non-self-supporting revenue bonds** pledge a specific revenue source as a method of repayment of the outstanding bonds. This type of bond is a special obligation of the County and does not constitute a general obligation of the County.
- **Self-supporting revenue bonds** are supported by user revenues generated from operations. In Sarasota County, revenue from the Solid Waste and Utility Systems has been pledged as a method of repayment of outstanding bonds.

Additionally, Sarasota County participates in the Florida Local Government Finance Commission’s Pooled Commercial Paper Program, which was established to allow short-term borrowing

for less than five years, using short-term variable interest rates made to participating counties, cities, school boards and special districts in the State of Florida.

Sarasota County in recent years has issued Bank Term Loans, which offered lower interest rates. Bank Term Loans, included in Notes Payable in the chart below, have been used to issue new debt and to refund existing debt.

Most bond issues are assigned a rating by a rating agency, such as Moody’s Investment Services, Inc., Standard & Poor’s Ratings Services and/or Fitch IBCA, Inc. Sarasota County has an implied AAA General Obligation Bond rating. The rating is an extremely important factor in determining an issue’s marketability and the interest rate a local government will pay. Ratings are relied upon by investors in making investment decisions and by underwriters in determining whether to underwrite a particular issue. More detailed information about Sarasota County’s debt can be found on the Clerk and Comptroller’s website, SarasotaClerk.com. All of Sarasota County’s bonds and associated ratings can also be found on dacbond.com.

OUTSTANDING DEBT as of September 30, 2025 (in thousands)

Sarasota County’s total debt increased by \$227.0 million, or 22.9 percent during the current fiscal year.

	Governmental Activities		Business-Type Activities		Total	
	2025	2024	2025	2024	2025	2024
General Obligations	\$ 47,988	\$ 51,180	\$ -	\$ -	\$ 47,988	\$ 51,180
Commercial Paper	23,564	23,295	-	-	23,564	23,295
Notes Payable	39,103	51,172	44,340	50,385	83,443	101,557
Non-Self-Supporting Revenue Bonds	433,558	383,009	-	-	433,558	383,009
Self-Supporting Revenue Bonds	-	-	629,220	431,696	629,220	431,696
TOTAL	\$ 544,213	\$ 508,656	\$ 673,560	\$ 482,081	\$ 1,217,773	\$ 990,737



CAPITAL ASSETS

Sarasota County's investment in capital assets for its governmental and business-type activities at the end of the current fiscal year amounted to \$3.3 billion (net of accumulated depreciation). The County's total investment in capital assets for the current fiscal year increased by 9.0 percent.

This investment in capital assets is comprised of the following:

- Land (including land rights, rights of way/easements)
- Building and building improvements
- Equipment
- Software
- Water rights
- Construction in progress
- Infrastructure
- Right-to-use leased assets
- Right-to-use subscription assets

Major capital asset events during the current year included the following:

- The County completed the Emergency Services Administration building and rehabilitation work on the exterior of the Sarasota County Terrace building.
- The County completed a Bahia Vista Parallel Force Main.
- Sarasota County is currently constructing a New Administration Center, Planning and Development Service Center, EIT Center & Employee Health Facility that increased construction in progress during fiscal year 2025.

CAPITAL ASSETS, NET OF DEPRECIATION as of September 30, 2025 (in thousands)

	Governmental Activities		Business-Type Activities		Total	
	2025	2024	2025	2024	2025	2024
Land	\$ 502,221	\$ 491,155	\$ 81,466	\$ 64,279	\$ 583,687	\$ 555,434
Land rights	925	925	-	-	925	925
Right of way/easements	42,150	41,889	2,732	2,339	44,882	44,228
Buildings and improvements	251,347	250,168	18,178	18,004	269,525	268,172
Equipment	81,491	71,701	17,167	12,048	98,658	83,749
Infrastructure	634,386	660,601	935,452	908,606	1,569,838	1,569,207
Software	1,306	2,267	-	-	1,306	2,267
Right-to-use leased land assets	-	11	-	-	-	11
Right-to-use leased building assets	3,286	6,190	-	-	3,286	6,190
Right-to-use leased equipment assets	4,149	2,120	-	-	4,149	2,120
Right-to-use subscription assets	4,848	7,376	-	-	4,848	7,376
Construction in progress	425,783	265,314	340,080	265,047	765,863	530,361
Total	\$ 1,951,892	\$ 1,799,717	\$ 1,395,075	\$ 1,270,323	\$ 3,346,967	\$ 3,070,040

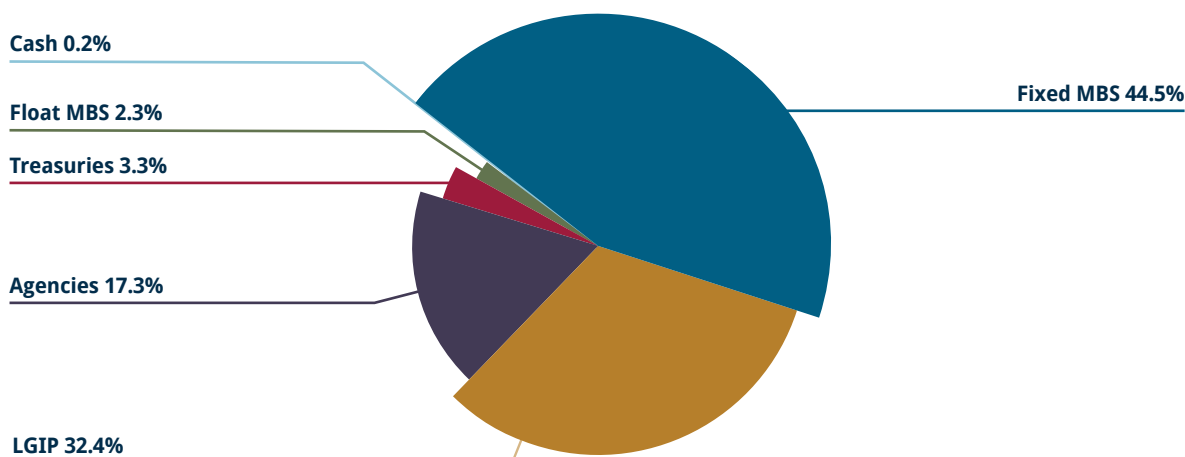
INVESTMENTS

Sarasota County's Investment Policy was established by ordinance in 1989, and amended as recently as 2023. The Clerk and Comptroller, serving as Treasurer, invests the County's money in accordance with the written investment policy. The Investment Policy stresses safety of capital as the highest priority. To ensure the safety and protection of the public's assets, the weighted average duration of principal return shall be less than 2.5 years. The portfolio consists of securities that strive to maximize the return on investments by actively managing and diversifying into both callable and non-callable securities. The portfolio is structured to provide liquidity to pay current obligations.

Sarasota County's Investment Policy and Monthly Investment Summary Reports can be found on the Clerk and Comptroller's website [SarasotaClerk.com](https://www.sarasotaclerk.com).

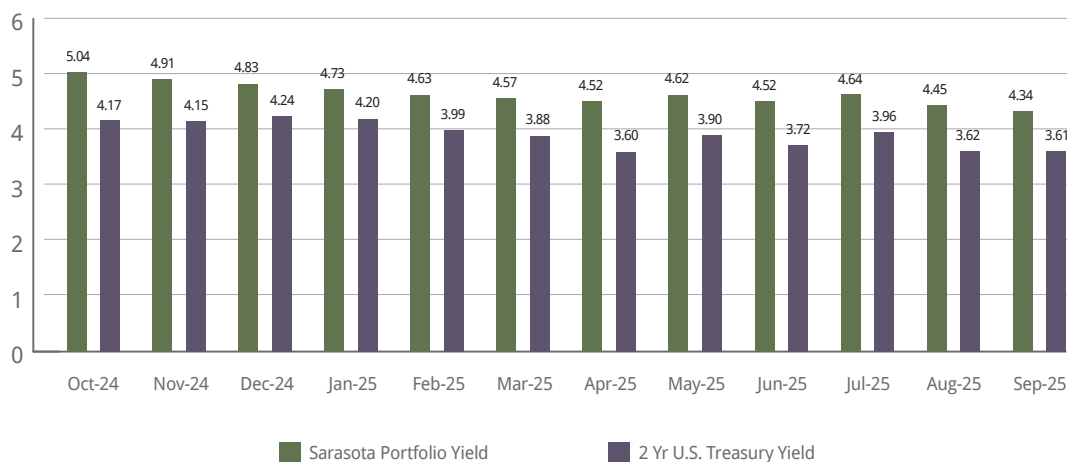
The Clerk and Comptroller monitors and diversifies the portfolio to safely generate the highest yields possible. Sarasota County's total average portfolio balance for fiscal year 2025 was \$1.8 billion. During fiscal year 2025, the County earned \$76.5 million in interest income. The following graph is a breakdown of the portfolio by types of investments as of September 30, 2025.

PORTFOLIO COMPOSITION



SARASOTA COUNTY PORTFOLIO COMPARED TO BENCHMARK

In fiscal year 2025, the County portfolio, under the direction of the Clerk and Comptroller, maintained a weighted average yield of 4.65%. The following graph illustrates the County's monthly portfolio yield in comparison to the 2-year U.S. Treasury during fiscal year 2025.





**Prepared under
the supervision of:**

Karen E. Rushing

Clerk of the Circuit Court and County Comptroller
SarasotaClerk.com

Prepared and edited by:

Nicole E. Jovanovski, CPA, Director of Finance
Finance Department

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